



Statement of Net Financial Position  
December 31, 2014

<b>ASSETS</b>	
Current assets:	
Cash & cash equivalents .....	\$6,159,570
Accounts receivable:	
Custom service .....	\$1,286,666
Unbilled .....	\$673,953
Intercommunity trunkline - operations .....	\$67,143
Other .....	\$7,664
Inventory .....	\$172,685
Prepaid expenses .....	\$58,845
Total current assets .....	\$8,426,526
Noncurrent assets:	
Other assets:	
Unamortized debt discount .....	\$27,791
Unspent bond proceeds .....	\$424,057
Total other assets .....	\$451,848
Capital assets:	
Work in process .....	\$5,308,144
Operating property .....	\$130,240,603
Less accumulated depreciation .....	(\$43,068,751)
Net capital assets .....	\$92,479,996
Total noncurrent assets .....	\$92,931,844
Total assets .....	\$101,358,370
<b>LIABILITIES</b>	
Current liabilities:	
Accounts payable:	
Trade .....	\$222,569
Construction/retainage .....	\$485,928
Accrued payroll .....	\$93,745
Accrued compensated absences .....	\$103,068
Accrued interest .....	\$162,202
Current portion of bonds & notes payable .....	\$3,062,853
Total current liabilities .....	\$4,130,365
Noncurrent liabilities:	
OPEB liabilities .....	\$1,117,170
Bonds & notes payable .....	\$31,925,474
Total noncurrent liabilities .....	\$33,042,644
Total liabilities .....	\$37,173,009
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Deferred credits .....	\$847,278
Total deferred inflows of resources .....	\$847,278
<b>NET POSITION</b>	
Net investment in capital assets .....	\$57,915,726
Unrestricted .....	\$5,422,357
Total net position .....	\$63,338,083

About The District

The Greater Augusta Utility District is a standalone quasi-municipal entity. Its roots go back to 1903, when the Augusta Water District was formed to take over a private water company. Today, the District is a regional public utility that owns, operates and maintains the water, wastewater and stormwater infrastructure in Augusta; the wastewater system in Hallowell; and regional wastewater collection and treatment for the communities of Monmouth, Winthrop and Manchester.

We are proud to continue our long tradition of supplying our customers with clean drinking water and state-of-the-art sanitation services. On behalf of all the employees of the Greater Augusta Utility District, I thank you for your support!



—Brian Tarbuck, General Manager  
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2014 ANNUAL REPORT

August, 2015

Dear Elected Officials and Municipal Leaders,

In order to keep you, our partner municipalities and elected leaders, abreast of the ongoing operations of the Greater Augusta Utility District, we are pleased to present the District's 2014 Annual Report. Inside, you'll find a summary of the previous year's accomplishments and a brief outline of our key projects for 2015.

The Board of Trustees takes very seriously the District's two-fold mission:

- 1. To provide fresh, clean, plentiful drinking water and fire protection; and
- 2. To remove stormwater and wastewater efficiently and effectively.

As you can see, an extraordinary number of construction projects have been completed in 2014 and more are in the works this year. Therefore, we believe it is more important than ever that we communicate clearly and frequently with all of the customers and residents of the cities and towns we serve.

Today, the primary source of information for officials, businesses and the public is our website at GreaterAugustaUtilityDistrict.org, which we launched last year and have continually improved in 2015, especially in two areas: encouraging water conservation and environmental awareness; and in facilitating online billing and bill payment.

We recognize that our top priority is to serve you and your constituents. We thank you for your support over the years, and invite you to get in touch with any of the Board of Trustees members at any time.

Have a great summer!

Ken Knight | Chair  
Board of Trustees



# 2014 HIGHLIGHTS & ACCOMPLISHMENTS

## 2015 KEY PROJECTS

### Infrastructure / Projects

- Began Malta Tank project. Cost of \$2.4M was funded through Maine Municipal Bond Bank general resolution bond. Site work was completed and panels erected, but severe weather forced work stoppage until May, 2015 (see 2015 Key Projects at right).

- Land for wells was acquired without using eminent domain.
- Wells were installed.
- Well treatment building was installed, and was brought online in July, 2015.



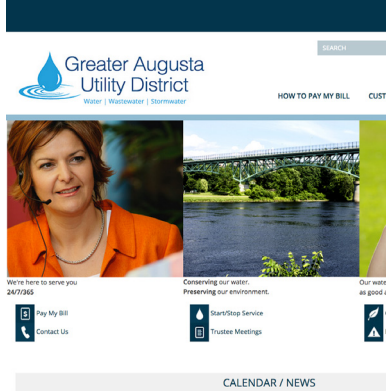
- Continued to manage natural gas pipeline installation issues.
- Upgraded pipes under Mount Vernon Avenue as part of MaineDOT's plan to repair the roadway. The second phase of this continues in 2015.
- On Stone and Hospital Streets, installed new sewer pipe in critical locations where TV inspection revealed high potential for failure.
- Completed Patterson Street wastewater and stormwater separation project as part of ongoing eastside improvements to reduce the impact of combined sewer overflows. This was part of the City of Augusta's road replacement project.
- Replaced old generator at Hallowell sewer pump station, which should reduce ongoing maintenance costs.
- Installed new natural gas-powered generators at Maine General, Commerce Drive and Leighton Road sewer pump stations, funded by Maine General sewer connection fees. Each station conveys wastewater from the hospital to Commerce Drive, then to Leighton Road, then to a sewer pump station on Mount Vernon Avenue, where it is finally pumped to the wastewater treatment plant.
- Continued installation of communications systems on remote pump stations and water tanks to comply with FCC requirements.

### Process Improvements

- Continued development of Geographic Information System (GIS) to monitor field construction and maintenance activities.
- Provided access to GIS for City of Augusta, MNG and Summit NG to reduce utility conflicts.

### Administrative/Financial

- Reorganized plant and distribution/collection system operations.
- Hired SCADA/electrician to fill critical gap in technical skill set.
- Filled key positions for Operations Supervisor and Finance Director (which had been shared with City of Augusta and private contractor).
- Continued to improve communications by using Twitter, Facebook and updated website.
- Improved the existing Water Quality Report.
- Held annual planning session with Board in January.
- Held annual meeting with City of Augusta at Augusta Civic Center in July.



### Safety/Preparedness

- Completed annual Confined Space Rescue training in May.

### Outreach

- Hosted Maine Chapter of Society of American Foresters in September at the Carleton Pond watershed. Jake Meier and Willy Cole showed assembled foresters how the woods have been managed in the last three years.



- Led walk through Carleton Pond with Readfield Trails Committee and Blizzard Busters.
- Sourced *Kennebec Journal* articles on Mount Vernon Avenue, well project, photos of tank project, missing manhole covers.

### Our Fundamental Goals, Every Year:

1. Supply adequate supplies of clean, safe drinking water.
2. Provide adequate fire protection.
3. Remove storm and wastewater efficiently and effectively.
4. Maintain stable and equitable rates.
5. Continually improve the District's financial systems to ensure reliability, transparency and security.
6. Comply with all regulatory permits.
7. Always communicate clearly, courteously and effectively.

### 1. New wells

After several years of exploration and construction, two new wells on Riverside Drive were brought online in July, 2015. These will allow our existing wells to be cleaned, reducing risk of contamination, while providing strategically important supply on the east side of the Kennebec River.



### 2. New 2.6 million gallon water tank

We have replaced four badly worn steel tanks with a single, low-maintenance concrete tank. The new tank has an increased height to match the elevation of our tank at the airport, which simplifies system hydraulics.

### 3. Update CSO (Combined Sewer Overflow) Long-Term Control Plan

We are in Phase IV of the utility's most important financial and legal document, which lays out plans and financial needs for compliance with the Clean Water Act's CSO requirements.

### 4. Mt Vernon Avenue Project (to continue into 2016)

We have worked with MaineDOT over several years to design water and wastewater improvements to help meet CSO control plan goals and improve system reliability.

### 5. New water main to Meadowlands development

The new main, nearly 20 years in the making, provides improved fire-fighting flow to our service area with the worst existing fire protection system.